Acme United Corp. NYSE: ACU

July 24, 2024

Price (as of close July 23, 2024) \$39.55

Rating Buy

12- Month Target Price **\$50.00**

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Solid Second Quarter; Margin Improvement Expected in H2; Upgrade to Buy. Acme United had a strong quarter with YOY earnings growth of 29%. The Company is looking forward to a strong second half of 2024, with anticipated growth from new product placements and contribution from acquisitions. We

expect margin improvement driven by productivity gains. We adjust our price target to \$50.00 (previously \$53.00) and upgrade our rating to Buy.

<u> </u>										
52-Week Range	\$24.8	2 – \$50.99 T	otal Debt		\$36.9 million					
Shares Outstand	ding	3.7 million D	ebt/Equity		25.4%					
Insider/Institutio	nal 12.6%	6/72.58% R	ROE (LTM)		20.7%					
Public Float			look Value/Sh	are	\$25.4					
Market Capitaliz	ation \$14	4.8 million	aily Volume (90-day)	20,660					
FYE Dec	FY 2023A	FY 20	024E	FY 2	025E					
Adj. EPS (\$)	ACTUAL	CURRENT	PREVIOUS	CURRENT	PREVIOUS					
Q1 Mar	\$0.28A	\$0.39A		\$0.58E						
Q2 Jun	\$0.96A	\$1.09A		\$0.87E						
Q3 Sep	\$0.58A	\$0.73E		\$0.82E						
Q4 Dec	\$0.40A	\$0.59E		\$0.67E						
Year*	\$2.23A	\$2.78E		\$2.94E						
P/E Ratio	17.7x	14.2x		13.5x						
Change	173.3%	24.9%		5.4%						
FYE Dec	FY 2023A	FY 20)24E	FY 2	025E					
Revenue (\$ mil.)	ACTUAL	CURRENT	PREVIOUS	CURRENT	PREVIOUS					
Q1 Mar	\$45.8A	\$44.9A		\$47.2E						
Q2 Jun	\$53.3A	\$55.4A		\$58.1E						
Q3 Sep	\$50.4A	\$52.3E		\$55.0E						
Q4 Dec	\$41.9A	\$43.6E		\$45.8E						
Year*	\$191.5A	\$196.4E		\$206.2E						
Change	(1.3)%	2.6%		5.0%						

* Numbers may not add up due to rounding and changes in diluted shares outstanding.

Company Description

Acme United Corporation is one of the largest worldwide suppliers of innovative cutting devices, measuring instruments, and safety products for the school, home, office, and industrial markets. The Company has facilities in the U.S., Canada, England, Germany, Hong Kong, and China.

Q2:24 Highlights

- Revenue increased 8% YOY in Q2:24 after excluding the impact of Camillus and Cuda product lines, which were sold on November 1, 2023.
- The growth in Q2:24 was led by market share gains across multiple product lines (First Aid, Westcott craft products and DMT sharpeners) and new product launches.
- ➢ Net income for Q2:24 was \$4.5 million, or \$1.09 per diluted share, compared to a net income of \$3.4 million, or \$0.96 per diluted share, for the same period in 2023.
- ACU achieved significant improvement in profitability during the quarter. Gross margins were up at 40.8% as compared to 37.5% during Q2:23. The improvement was driven by productivity improvements.
- ACU is well-positioned for growth for the remainder of this fiscal year. The Company secured new opportunities to place their products, such as adding more first aid and medical items in a large drugstore chain and industrial distributor. They also introduced new Westcott cutting tools and DMT sharpeners in mass market retail stores.
- We adjust our target price to \$50.00, with an implied capital appreciation potential of ~26%. We upgrade our rating to Buy.

Primary Risks

ACU's results can be negatively impacted by weak economic activity, rising commodity input costs, timing of customer orders, foreign exchange fluctuations, and competitor pricing.

Investment Thesis

ACU had a solid quarter with market share gains across multiple product lines. Net income for Q2:24 jumped 29% YOY to \$4.5 million, or \$1.09 per diluted share. Cost savings and efficiency improvement initiatives should boost margins. The Company's bank debt less cash as of Q2:24 was \$33.1 million compared to \$47.5 million as of Q2:23. The Company is looking forward to a strong second half of fiscal 2024. With its strong balance sheet, management states that they continue to look for accretive acquisitions. All in all, we expect a combination of topline growth, improved margins, and lower debt to benefit ACU.

We adjust our price target to \$50.00 per share (earlier \$53.00) and upgrade our rating to Buy.

Q2:24 Financial Performance

Q2:24 results were solid with a 4% YOY increase in revenue and 29% YOY increase in net income. Diluted EPS rose 14% YOY.

Steady topline performance. ACU reported sales growth of 4% YOY for Q2:24. Sales for Q2:24 were \$55.4 million versus \$53.3 million for Q2:23. We note that revenue increased 8% YOY in Q2:24 after excluding the impact of Camillus and Cuda product lines, which were sold on November 1, 2023. The growth in Q2:24 was led by market share gains across multiple product lines (First Aid, Westcott craft products, and DMT sharpeners) and new product launches. ACU noted that the Westcott business saw improved performance due to gains in the craft market and growth in back-to-school sales. The first aid and medical business remains strong as it delivered new kits to a major drugstore chain in the U.S., expanded product range with a large industrial distributor, and grew the customer base for its alcohol wipes and lens cleaners. Furthermore, the acquisition of Elite First Aid in May 2024 expands the product line of the First Aid division.

U.S. sales (excluding the impact of Camillus and Cuda), increased 10% YOY due to market share gains with First Aid, Westcott craft products, and DMT sharpeners. European sales rose by 9% YOY in local currency due to market share gains in the office channel. Sales in Canada decreased by 4% YOY in local currency due to a decline in sales of school and office products. ACU is well-positioned for growth for the remainder of this fiscal year. The Company secured new opportunities to place their products, such as adding more first aid and medical items in a large drugstore chain and industrial distributors. They also introduced new Westcott cutting tools and DMT sharpeners in mass market retail stores.

Robust improvement in margins. ACU achieved significant improvement in profitability during the quarter. Gross margins were up at 40.8% as compared to 37.5% during Q2:23. The improvement was driven by productivity improvements in the Company's manufacturing and distribution facilities. ACU reported net income of \$4.5 million or \$1.09 per share versus net income of \$3.4 million or \$0.96 in the prior year's quarter.

Improving balance sheet. During the past 12 months, the focus has been on improving the balance sheet. ACU generated \$8.5 million in free cash flow over the trailing twelve months ending June 30, 2024. This amount coupled with net proceeds from the sale of the Camillus and Cuda product lines totalling ~\$13.0 million were used to pare down debt. The Company's net debt at the end of Q2:24 was \$33.1 million, compared to \$47.5 million in the prior year's period.

Optimistic Outlook. The Company is winning new business for FY:24 across its product portfolio including Westcott, first aid, and DMT sharpeners segments. During Q2:24, ACU acquired Elite First Aid Inc. for \$6.1 million. Based in North Carolina, Elite First produces first responder kits, used to treat serious bleeding, airway obstructions, and trauma. ACU continues to look for new acquisition opportunities. The first aid business is growing faster than the overall Company and has better gross margins. On the margin front, ACU expected SG&A as a percent of sales to decline for the remainder of the year which should help to boost margins and overall profitability.

Valuation

We derive our price target of \$50.00 from our blended approach of a 50/50 weighted DCF and P/E multiplier methodology. We value ACU at 17.2x FY:25 EPS of \$2.94, at a discount to the peer group because of its small size and lower margins. We weight this multiple-based target to equal 50% of our price target. The multiple based target price is \$50.42.

We weight the other 50% of our target using our Discounted Cash Flow target. Our DCF model uses our forecasted free cash flow to the firm over the next one year, then grows after tax EBIT at a 3% rate thereafter. We apply a weighted average cost of capital of ~7.4%. Our DCF produces a value of \$49.81.

The combination of \$50.42 at 50% and \$49.81 at 50% results in a weighted average price target of \$50.12 which we round down to \$50.00.

The exhibit below summarizes our peer group multiples, while the DCF is included at the end of this report.

Exhibit 1: Acme United Corp. Peer Group Multiples and Price Target

		Last	Shares	Market	Price-to-Sales	Price-to-Book	Trailing	2025	2025 EV
Company Name	Ticker	Price	o/stand (MM)	Cap (\$MM)	2025	TTM	P/E	2025 P/E	EBITDA
ACCO Brands	ACCO	\$ 4.94	95.6	472	0.3	0.6	NM	4.1	5.3
WD-40 Co.	WDFC	\$ 253.25	13.6	3,432	5.4	15.4	49.7	42.6	29.1
Cintas Corp	CTAS	\$ 756.04	101.3	76,549	7.2	17.7	52.1	42.7	27.6
Honeywell International	HON	\$ 217.38	651.2	141,556	3.4	8.6	25.2	19.2	14.5
Fiskars Oyj	FSKRS	€ 15.96	80.9	1,394	1.0	1.7	39.6	11.8	8.8
Lifetime Brands Inc.	LCUT	\$ 8.89	22.1	196	0.3	0.9	NM	8.4	5.7
Industry Averages (ex: nega	tives)			21,260	2.9	5.5	41.7	21.5	15.2
Acme United Corp	ACU	\$ 39.55	3.7	\$ 144.8	0.7	1.4	8.0	13.5	NM
ACU Target Multiples								17.2	
2025 EPS								\$ 2.94	L
Target Price		\$ 50.42							
ource: Singular Research and	Refinitiv.								

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Rating Definitions

BUY, 30% or greater increase in the next 12 months.
BUY-Long-Term, near-term EPS horizon is challenging, attractive long-term appreciation potential.
BUY-Venture, initial stages with little to no revenue and the potential for outsized returns with higher amounts of risk.
HOLD, perform in line with the market.
SELL, 30% or more declines in the next 12 months.

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Technical Analysis



5 | Acme United Corp.

Acme United Corp. (ACU) Quarterly Results & Estimates

\$ in Thousands

ý m mousanas						1QA	2QA	3QE	4QE		1QE	2QE	3QE	4QE	
	20	20A	2021A	2022A	2023A	Mar-24	Jun-24	Sep-24	Dec-24	2024E	Mar-25	Jun-25	Sep-25	Dec-25	2025E
Net Sales	\$ 16	64,004	\$ 182,088	\$ 193,962	\$ 191,500	\$ 44,956	\$ 55,425	\$ 52,399	\$ 43,620	\$ 196,400	\$ 47,204	\$ 58,196	\$55,019	\$ 45,801	\$ 206,220
YOY Growth		15.1%	11.0%	6.5%	-1.3%	-1.9%	3.9%	4.0%	4.0%	2.6%	5.0%	5.0%	5.0%	5.0%	5.0%
Cost of Goods Sold	10	<u>)4,417</u>	117,287	130,403	119,290	27,560	32,798	31,702	26,390	<u> 118,450</u>	28,938	34,918	33,012	27,480	124,348
Gross Profit	5	59,587	64,801	63,559	72,210	17,396	22,627	20,698	17,230	77,951	18,266	23,279	22,008	18,320	81,872
Gross Margin		36.3%	35.6%	32.8%	37.7%	38.7%	40.8%	39.5%	39.5%	39.7%	38.7%	40.0%	40.0%	40.0%	39.7%
SG&A	4	8,174	52,026	57,285	59,022	14,838	16,252	16,244	13,522	60,856	14,633	18,041	17,056	14,198	63,928
Operating Income	1	1,413	12,775	6,274	13,188	2,558	6,375	4,454	3,708	17,095	3,633	5,238	4,952	4,122	17,944
Operating Margin		7.0%	7.0%	3.2%	6.9%	5.7%	11.5%	8.5%	8.5%	8.7%	7.7%	9.0%	9.0%	9.0%	8.7%
Interest (Expense) Income		(911)	(912)	(2,364)	(2,978)	(443)	(539)	(539)	(539)	(2,060)	(539)	(539)	(539)	(539)	(2,156)
Other Income (Expense)		(675)	3,316	(246)	12,524	44	28			72					<u> </u>
Pretax Income		9,827	15,179	3,663	22,734	2,159	5,864	3,915	3,169	15,107	3,094	4,699	4,413	3,583	15,788
Provision for Income Taxes		1,729	1,518	628	4,941	523	1,412	940	760	3,635	742	1,128	1,059	860	3,789
Net Income	\$	8,098	\$ 13,661	\$ 3,035	\$ 17,793	\$ 1,636	\$ 4,452	\$ 2,975	\$ 2,408	\$ 11,472	\$ 2,351	\$ 3,571	\$ 3,354	\$ 2,723	\$ 11,999
Profit Margin		4.9%	7.5%	1.6%	9.3%	3.6%	8.0%	5.7%	5.5%	5.8%	5.0%	6.1%	6.1%	5.9%	5.8%
Basic Weighted Average Shares		3,345	3,447	3,528	3,572	3.650	3.679	3.679	3,679	3,672	3.679	3.679	3,679	3,679	3,679
Basic EPS	\$	2.42	\$ 3.96	\$ 0.86	\$ 4.98	\$ 0.45	- ,	\$ 0.81	\$ 0.65	\$ 3.12	\$ 0.64	\$ 0.97	\$ 0.91	\$ 0.74	\$ 3.26
Diluted Weighted Average Shares	· ·	3,554	3,962	3,719	3,658	4,213	4,088	4,088	4,088	4,119	4,088	4,088	4,088	4,088	4,088
Diluted EPS	\$	2.28	\$ 3.45	\$ 0.82	\$ 4.86	\$ 0.39	\$ 1.09	\$ 0.73	\$ 0.59	\$ 2.78	\$ 0.58	\$ 0.87	\$ 0.82	\$ 0.67	\$ 2.94
Pro forma adjustments	\$	-	\$ (3,508)	\$-	\$ -	\$-	\$-	\$-	\$-	\$ -	\$-	\$-	\$-	\$-	\$ -
Adjusted Net Income	\$	8,098	\$ 10,153	\$ 3,035	\$ 8,185	\$ 1,636	\$ 4,452	\$ 2,975	\$ 2,408	\$ 11,472	\$ 2,351	\$ 3,571	\$ 3,354	\$ 2,723	\$ 11,999
Adjusted Diluted EPS	\$	2.28	\$ 2.56	\$ 0.82	\$ 2.23	\$ 0.39	\$ 1.09	\$ 0.73	\$ 0.59	\$ 2.78	\$ 0.58	\$ 0.87	\$ 0.82	\$ 0.67	\$ 2.94

Acme United Corp. (ACU) Balance Sheets

\$ in Thousands

					101	201	205	405		405	205	205	105	
	2020A	2021A	2022A	2023A	1QA Mar-24	2QA Jun-24	3QE Sep-24	4QE Dec-24	2024E	1QE Mar-25	2QE Jun-25	3QE Sep-25	4QE Dec-25	2025E
	2020A	2021A	2022A	2023A	Ividi-24	Juli-24	3ep-24	Dec-24	2024E	Ivial-25	Juli-25	3ep-25	Dec-25	2023E
Cash & Equivalents	4.101	4,843	6,100	4,796	2.443	3,791	8,682	15,978	15,978	7,612	10,674	15,652	23,136	23,136
Accounts Receivable	27.173	34,221	32,603	26.234	32,966	40,074	37,886	31,538	31.538	34,614	42,078	39,781	33,115	33,115
Total Inventories	50,704	53,552	63,325	55,470	56,887	56,621	56,758	57,689	57,689	59,731	59,452	59,596	60,573	60,573
Prepaid/Other	1,641	2,635	3,572	5,523	6,107	5,662	4,709	5,744	5,744	6,412	5,945	4,945	6,032	6,032
Total Current Assets	83,619	95,251	105,600	92,023	98,403	106,148	108,035	110,950	110,950	108,370	118,149	119,973	122,857	122,857
Property & Equipment	20,239	24,027	26,416	28,025	28,863	30,570	30,989	31,693	31,693	31,951	32,166	32,546	33,210	33,210
Goodwill	4,696	4,800	8,189	8,189	8,189	8,189	8,189	8,189	8,189	8,189	8,189	8,189	8,189	8,189
Intangible assets, net	18,825	17,231	20,790	19,001	18,396	23,458	22,907	22,314	22,314	21,782	21,242	20,664	20,041	20,041
Other Assets	2,422	<u>3,130</u>	3,382	2,002	5,530	5,176	5,176	5,176	5,176	5,176	5,176	5,176	5,176	5,176
Total Assets	129,867	144,439	164,377	149,241	159,381	173,541	175,296	178,322	178,322	175,468	184,922	186,547	189,473	189,473
Accounts Payable	7,601	8,977	10,514	12,102	7,907	10,319	10,375	12,586	12,586	8,302	10,835	10,894	13,215	13,215
Mortgage payable - short term	267	389	405	419	424	429	429	429	429	429	429	429	429	429
Other current Liab.	11,460	9,880	10,078	12,392	11,930	15,656	14,428	12,888	12,888	12,527	16,439	15,149	13,532	13,532
Operating lease liability - short-term	873	1,000	1,130	1,099	1,577	1,589	1,589	1,589	1,589	1,589	1,589	1,589	1,589	1,589
Total Current Liabilities	20,201	20,246	22,127	26,012	21,838	27,992	26,821	27,491	27,491	22,847	29,292	28,061	28,765	28,765
Long-term Debt	38,767	33,037	49,916	13,105	23,294	26,419	26,419	26,419	26,419	26,419	26,419	26,419	26,419	26,419
Notes Payable	3,508	0	0	0	0	0	0	0	0	0	0	0	0	0
Mortgage payable - long term	2,911	11,081	10,694	10,284	10,179	10,073	10,073	10,073	10,073	10,073	10,073	10,073	10,073	10,073
Other	<u>1,764</u>	<u>2,993</u>	<u>2,610</u>	<u>1,942</u>	<u>4,978</u>	<u>5,099</u>								
Total Liabilities	67,151	67,357	85,347	51,343	60,289	69,583	68,412	69,082	69,082	64,438	70,883	69,652	70,356	70,356
Common Stack	10 101	10 700	10.000	10.000	12.000	10.000	10.000	12.000	12 000	12.000	40.000	12.000	12.000	12.000
Common Stock Treasury Stock	12,101 -14,522	12,739 -15,235	12,698 -15,995	12,966 -15,996	13,008 -15,996									
Paid in Capital	7,931	11,284	-15,995 13,447	15,990	-15,990	16,766	17,215	17,664	17,664	17,664	17,664	17,664	17,664	17,664
Retained Earnings	58,033	70,341	70,967	86,716	87,791	91,682	94,159	96,066	96,066	97,856	100,866	103,721	105,942	105,942
Comprehensive Loss	-826	-2,047	-2,087	-1,706	-2,028	-1,502	-1,502	-1,502	-1,502	-1,502	-1,502	-1,502	-1,502	-1,502
Total Equity	62,716	77,082	79,030	97,899	99,092	103,958	106,884	109,240	109,240	111,030	114,040	116,895	119,116	119,116
		,	,	,		,								
Total Liabilities & Equity	129,867	144,439	164,377	149,241	159,381	173,541	175,296	178,322	178,322	175,468	184,922	186,547	189,473	189,473

Acme United Corp. (ACU) Cash Flow Statements

\$ in Thousands

Net Income 2020 2021A 2022A 2023A 2.267 2.305 3.571 \$ 3.364 \$ 2.723 \$ 1.993 Deprediation compense 1,259 1,400 1,400 449 449 449 449 - - - - - - - - - - - - - - - <td< th=""><th>\$ in Thousands</th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th></td<>	\$ in Thousands																										
Net Income \$ 8,099 \$ 13,656 \$ 3,034 \$ 17,793 \$ 1,636 \$ 4,452 \$ 2,975 \$ 2,408 \$ 11,472 \$ 2,351 \$ 3,571 \$ 3,354 \$ 2,723 \$ 1,199 Depreciation \$ 2,428 \$ 2,458 \$ 2,583 \$ 2,578 \$ 2,451 \$ 3,154 \$ 741 786 \$ 3,155 741 786 82.05 552 559 579 622 \$ 2,275 \$ 3,854 \$ 2,728 \$ 3,183 Amotization \$ 1,324 \$ 1,491 \$ 1,815 \$ 2,111 605 513 551 533 \$ 579 62.2 \$ 2,277 6.655 \$ 2,277 6.655 \$ 1,929 \$ 1,830 \$ 6,329 \$ 2,678 \$ 5,346 \$ (5,346) \$ (5,6											2QE		3QE		4QE				1QE		2QE		3QE		4QE		
Depreciation \$ 2,428 \$ 2,558 \$ 2,72 \$ 2,867 860 748 781 796 \$ 3,185 741 786 820 836 \$ 3,185 Amortization \$ 1,249 1,491 \$ 1,815 \$ 2,111 605 513 551 553 \$ 2,262 532 539 579 623 \$ 2,273 Deferred Taxes 61 489 (293) 594 - <			2020A	2	2021A	2	2022A	2023A	Ν	Mar-24	Jun-2	4	Sep-24		Dec-24	1	2024E	N	/lar-25	J	un-25	S	ep-25	D	ec-25	2	025E
Armontzation \$ 1.324 \$ 1.415 \$ 1.415 \$ 1.415 \$ 1.415 \$ 1.415 \$ 1.203 1.903 1.903 1.904 449	Net Income	\$	8,099	\$	13,656	\$	3,034	\$ 17,793	\$	1,636	\$ 4,4	52 \$	5 2,975	5\$	2,408	\$	11,472	\$	2,351	\$	3,571	\$	3,354	\$	2,723	\$	11,999
Armontzation \$ 1.324 \$ 1.411 \$ 1.817 \$ 1.817 \$ 5.11 6.03 5.51 5.03 \$ 2.222 5.33 5.79 6.23 \$ 2.273 Stock compensation expense 6.61 1.807 1.803 1.940 449 449 449 449 -																											
Stock compensation expense 1,259 1,807 1,803 1,940 449	Depreciation	\$,	\$,	\$, -	2,957		860	7	48				\$	-,										,
Deferred Taxes 61 449 (203) 594 - <td>Amortization</td> <td>\$</td> <td>1,324</td> <td>\$</td> <td>1,491</td> <td>\$</td> <td>1,815</td> <td>\$ 2,111</td> <td></td> <td>605</td> <td>5</td> <td>13</td> <td>551</td> <td></td> <td>593</td> <td>\$</td> <td>2,262</td> <td></td> <td>532</td> <td></td> <td>539</td> <td></td> <td>579</td> <td></td> <td>623</td> <td>\$</td> <td>2,273</td>	Amortization	\$	1,324	\$	1,491	\$	1,815	\$ 2,111		605	5	13	551		593	\$	2,262		532		539		579		623	\$	2,273
Other \$ 1,322 (3,350) $\overline{376}$ (9,480) 109 $ -$ <th< td=""><td>Stock compensation expense</td><td></td><td>1,259</td><td></td><td>1,807</td><td></td><td>1,803</td><td>1,940</td><td></td><td>449</td><td>4</td><td>49</td><td>449</td><td>)</td><td>449</td><td></td><td>-</td><td></td><td>-</td><td></td><td>-</td><td></td><td>-</td><td></td><td>-</td><td></td><td>-</td></th<>	Stock compensation expense		1,259		1,807		1,803	1,940		449	4	49	449)	449		-		-		-		-		-		-
Accounts Receivable \$ (2,028) \$ (7,228) \$ 1,839 \$ 6,329 (6,774) (7,108) 2,188 6,348 \$ (2,041) (2,043) 2,297 6,665 \$ (1,577) Inventory \$ (1,0050) \$ (2,028) \$ (1,0040) \$ (1,773) \$ (1,659) 266 (137) (231) \$ (2,043) 279 (144) (977) \$ (2,884) Other Assets - - - - - - (5,221) -	Deferred Taxes		61		489		(293)	594		-			-		-		-		-		-		-		-		-
Inventory \$ (10,050) \$ (3,209) \$ (3,209) \$ (3,209) \$ (3,209) \$ (1,659) 266 (137) (931) \$ (2,641) (2,043) 279 (144) (977) \$ (2,884) Prepaid/Other Assets \$ 158 \$ (10,00) \$ (173) \$ (950) 445 953 (10,35) \$ (227) (668) 467 1,001 (1,087) \$ (2,884) Other Assets - <td< td=""><td>Other</td><td>\$</td><td>1,392</td><td></td><td>(3,350)</td><td></td><td>376</td><td>(9,450)</td><td></td><td>109</td><td></td><td></td><td>-</td><td></td><td>-</td><td></td><td>-</td><td></td><td>-</td><td></td><td>-</td><td></td><td>-</td><td></td><td>-</td><td></td><td>-</td></td<>	Other	\$	1,392		(3,350)		376	(9,450)		109			-		-		-		-		-		-		-		-
Prepaid/Other Assets \$ 159 \$ (1,040) \$ (173) \$ (950) (580) 445 953 (1,035) \$ (227) (668) 467 1,001 (1,087) \$ (287) Other Assets - - - - - (5,221) -	Accounts Receivable	\$	(2,028)	\$	(7,228)	\$	1,839	\$ 6,329		(6,774)	(7,1	08)	2,188	3	6,348	\$	(5,346)		(3,076)		(7,463)		2,297		6,665	\$	(1,577)
Other Assets - <t< td=""><td>Inventory</td><td>\$</td><td>(10,050)</td><td>\$</td><td>(3,209)</td><td>\$</td><td>(9,606)</td><td>\$ 3,649</td><td></td><td>(1,659)</td><td>2</td><td>66</td><td>(137</td><td>)</td><td>(931)</td><td>\$</td><td>(2,461)</td><td></td><td>(2,043)</td><td></td><td>279</td><td></td><td>(144)</td><td></td><td>(977)</td><td>\$</td><td>(2,884)</td></t<>	Inventory	\$	(10,050)	\$	(3,209)	\$	(9,606)	\$ 3,649		(1,659)	2	66	(137)	(931)	\$	(2,461)		(2,043)		279		(144)		(977)	\$	(2,884)
Accounts Payable \$ 460 \$ 1,497 \$ 1,914 1,552 (4,517) 2,412 56 2,211 \$ 162 (4,283) 2,533 59 2,321 \$ 629 Accounts Payable \$ 2,617 \$ (1,529) \$ (1,529) \$ (1,519) \$ (1,529) \$ (1,529) \$ (1,517) \$ (2,67) \$ (1,629) \$ (1,617) \$ (1,640) \$ (1,640) \$ (1,640) \$ (361) 3,912 \$ (1,617) \$ (1,617) \$ (1,617) \$ (1,617) \$ (1,617) \$ (1,610) \$ (1,640) \$ (1,640) \$ (1,000)	Prepaid/Other Assets	\$	159	\$	(1,040)	\$	(173)	\$ (950)		(590)	4	45	953	3	(1,035)	\$	(227)		(668)		467		1,001		(1,087)	\$	(287)
Accrued & Other \$ 2,617 \$ (1,529) \$ (1,529) \$ (1,529) \$ (1,529) \$ (1,529) \$ (1,529) \$ (1,529) \$ (1,529) \$ (1,529) \$ (1,529) \$ (1,529) \$ (1,529) \$ (1,529) \$ (1,529) \$ (1,529) \$ (1,529) \$ (1,617) </td <td>Other Assets</td> <td></td> <td>-</td> <td></td> <td>-</td> <td></td> <td>-</td> <td>-</td> <td></td> <td>-</td> <td>(5,2</td> <td>21)</td> <td>-</td> <td></td> <td>-</td> <td></td> <td>(5,221)</td> <td></td> <td>-</td> <td></td> <td>-</td> <td></td> <td>-</td> <td></td> <td>-</td> <td></td> <td>-</td>	Other Assets		-		-		-	-		-	(5,2	21)	-		-		(5,221)		-		-		-		-		-
Other Liabilities \$ - \$ 133 \$ \$ - \$ - \$ 133 \$ \$ - \$ - \$ 133 \$ \$ - \$ - \$ 133 \$ \$ - \$ - \$ 133 \$ \$ - \$ - \$ 133 \$ \$ - \$ 133 \$ \$ - \$ 133 \$ \$ - \$ 133 \$ \$ - \$ 133 \$ \$ 133 \$ \$ 133 \$	Accounts Payable	\$	460	\$	1,497	\$	1,914	1,552		(4,517)	2,4	12	56	5	2,211	\$	162		(4,283)		2,533		59		2,321	\$	629
Cash from Operating Activities \$ 5,721 \$ 5,141 \$ 2,891 \$ 28,900 \$ (10,68) \$ 815 \$ 6,588 \$ 9,299 \$ 6,534 \$ (6,806) \$ 4,624 \$ 6,676 \$ 9,487 \$ 13,980 Capital Expenditure/Acquisition Purch. Patent/Trademark Acquisitions \$ (2,569) \$ (6,373) \$ (4,304) \$ (4,674) (1,611) (2,455) (1,200) (1,000) (1,000) (1,200) \$ (4,700) Purch. Patent/Trademark Acquisitions \$ (13,952) \$ (6,373) \$ (4,304) \$ (4,674) (1,611) (2,455) \$ (1,200) \$ (6,766) (1,000) (1,000) (1,200) \$ (4,700) Proceeds Sale of PPE Cash from Investing Activities \$ (13,952) \$ (6,373) \$ (14,226) \$ 7,427 \$ (1,611) \$ (2,455) \$ (1,200) \$ (1,000) \$ (1,200) \$ (1,200) \$ (4,700) LTD Change \$ (13,952) \$ (13,952) \$ (14,226) \$ 7,427 \$ (1,611) \$ (2,455) \$ (1,200) \$ (1,200) \$ (1,200) \$ (1,200) \$ (1,200) \$ (1,200) \$ (1,200) \$ (1,200) \$ (1,200) \$ (1,200) \$ (1,200) \$ (1,200) \$ (1,200) \$ (1,200) \$ (1,200	Accrued & Other	\$	2,617	\$	(1,529)	\$	(581)	\$ 2,374		(287)	3,7	26	(1,228	3)	(1,540)	\$	671		(361)		3,912		(1,289)		(1,617)	\$	644
Capital Expenditure/Acquisition Purch. Patent/Trademark Acquisitions \$ (2,569) \$ (6,373) \$ (4,304) \$ (4,674) (300) (1,611) (2,455) (1,200) (1,500) \$ (6,766) (1,000) (1,000) (1,200) \$ (1,700) \$ (4,700) Acquisitions \$ (11,383) - (9,622) (7,760) -	Other Liabilities	\$	-	\$	-	\$	-	\$ -	\$	-	\$ 1	<u>33</u>	<u> </u>	\$	-	\$	133	\$	-	\$	-	\$	-	\$	-	\$	-
Purch. Patent/Trademark \cdot <th< td=""><td>Cash from Operating Activities</td><td>\$</td><td>5,721</td><td>\$</td><td>5,141</td><td>\$</td><td>2,891</td><td>\$ 28,900</td><td>\$</td><td>(10,168)</td><td>\$ 8</td><td>15 \$</td><td>6,588</td><td>\$</td><td>9,299</td><td>\$</td><td>6,534</td><td>\$</td><td>(6,806)</td><td>\$</td><td>4,624</td><td>\$</td><td>6,676</td><td>\$</td><td>9,487</td><td>\$</td><td>13,980</td></th<>	Cash from Operating Activities	\$	5,721	\$	5,141	\$	2,891	\$ 28,900	\$	(10,168)	\$ 8	15 \$	6,588	\$	9,299	\$	6,534	\$	(6,806)	\$	4,624	\$	6,676	\$	9,487	\$	13,980
Purch. Patent/Trademark \cdot <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></th<>																											
Acquisitions \$ (11,383) - (9,622) (750) -	Capital Expenditure/Acquisition	\$	(2,569)	\$	(6,373)	\$	(4,304)	\$ (4,674)		(1,611)	(2,4	55)	(1,200))	(1,500)	\$	(6,766)		(1,000)		(1,000)		(1,200)		(1,500)	\$	(4,700)
Proceeds Sale of PPE -	Purch. Patent/Trademark		-		-		(300)	(302)		-			-		-		-		-		-		-		-		-
Cash from Investing Activities \$ (13,952) \$ (6,373) \$ (14,226) \$ 7,427 \$ (1,611) \$ (2,455) \$ (1,200) \$ (1,000) \$ (1,000) \$ (1,200)	Acquisitions	\$	(11,383)		-		(9,622)	(750)		-			-		-		-		-		-		-		-		-
LTD Change Issuance of Common Stock 8,768 2,562 16,848 (36,836) 10,183 $3,024$ - - 13,207 -	Proceeds Sale of PPE	_	-		-		-	 13,153		<u> </u>		-	-		<u> </u>		-		-		-		-		-		<u> </u>
Issuance of Common Stock 59 3,089 84 1,453 323 -	Cash from Investing Activities	\$	(13,952)	\$	(6,373)	\$	(14,226)	\$ 7,427	\$	(1,611)	\$ (2,4	55) \$	6 (1,200)\$	(1,500)	\$	(6,766)	\$	(1,000)	\$	(1,000)	\$	(1,200)	\$	(1,500)	\$	(4,700)
Issuance of Common Stock 59 3,089 84 1,453 323 -																											
Distributions to shareholders \$ (1,605) \$ (1,792) \$ (1,993) $(1,993)$ (561) (498) (502) \$ (2,122) (561) (498) (502) \$ (2,122) Other $(1,931)$ \$ (1,816) $(1,816)$ $(1,816)$ $(1,816)$ $(1,923)$ $(1,065)$ (438) (502) \$ (2,122) (561) (498) (502) \$ (2,122) Cash from Financing Activities $2,043$ $14,277$ $(38,441)$ $9,510$ $2,989$ (498) (502) (561) (561) (498) (502) (561) (498) (502) (561) (498) (502) (561) (498) (502) (561) (498) (502) (561) (498) (502) (561) (498) (502) (561) (498) (502) (561) (498) (502) (561) (498) (502) (561) (498) (502) (561) (498) (502) (561) (498) (502) (561) (498) (502) (561) (498) (502) (502)	LTD Change		8,768		2,562		16,848	(36,836)		10,183	3,0	24	-		-		13,207		-		-		-		-		-
Other $(1,931)$ $(1,816)$ (752) $(1,065)$ (435) 526 $ -$	Issuance of Common Stock		59		3,089		84	1,453		323			-		-		-		-		-		-		-		-
Cash from Financing Activities \$ 5,291 \$ 2,043 \$ 14,277 \$ (38,441) \$ 9,510 \$ 2,989 \$ (498) \$ (502) \$ 11,499 \$ (561) \$ (561) \$ (498) \$ (502) \$ (1,125) Foreign Exchange Effects 285 (135) (184) 60 (84) - </td <td>Distributions to shareholders</td> <td>\$</td> <td>(1,605)</td> <td>\$</td> <td>(1,792)</td> <td>\$</td> <td>(1,903)</td> <td>\$ (1,993)</td> <td></td> <td>(561)</td> <td>(5</td> <td>61)</td> <td>(498</td> <td>3)</td> <td>(502)</td> <td>\$</td> <td>(2,122)</td> <td></td> <td>(561)</td> <td></td> <td>(561)</td> <td></td> <td>(498)</td> <td></td> <td>(502)</td> <td>\$</td> <td>(2,122)</td>	Distributions to shareholders	\$	(1,605)	\$	(1,792)	\$	(1,903)	\$ (1,993)		(561)	(5	61)	(498	3)	(502)	\$	(2,122)		(561)		(561)		(498)		(502)	\$	(2,122)
Foreign Exchange Effects 285 (135) (184) 60 (84) -	Other	_	(1,931)		(1,816)		(752)	 (1,065)		(435)	5	26	-		-		-		-		-		-		-		-
Foreign Exchange Effects 285 (135) (184) 60 (84) -	Cash from Financing Activities	\$	5,291	\$	2,043	\$	14,277	\$ (38,441)	\$	9,510	\$ 2,9	89 9	6 (498	3)\$	(502)	\$	11,499	\$	(561)	\$	(561)	\$	(498)	\$	(502)	\$	(2,122)
Net Change in Cash \$ (2,654) \$ 676 \$ 2,757 \$ (2,054) \$ (2,353) \$ 1,349 \$ 4,890 \$ 7,297 \$ 11,183 \$ (8,367) \$ 3,063 \$ 4,978 \$ 7,485 \$ 7,158 Net Cash - Beginning Balance 6,755 4,167 4,843 7,600 5,546 3,193 4,542 9,432 5,546 16,729 8,362 11,424 16,402 16,728	-						-	,					•						. ,				. ,		. ,		
Net Cash - Beginning Balance 6,755 4,167 4,843 7,600 5,546 3,193 4,542 9,432 5,546 16,729 8,362 11,424 16,402 16,728	Foreign Exchange Effects		285		(135)		(184)	 60		(84)		_	-				(84)		-				-		-		
Net Cash - Beginning Balance 6,755 4,167 4,843 7,600 5,546 3,193 4,542 9,432 5,546 16,729 8,362 11,424 16,402 16,728	Net Change in Cash	\$	(2,654)	\$	676	\$	2,757	\$ (2,054)	\$	(2,353)	\$ 1,3	49 9	6 4,890) \$	7,297	\$	11,183	\$	(8,367)	\$	3,063	\$	4,978	\$	7,485	\$	7,158
	-							,			,		-								-		-				
	Net Cash - Beginning Balance		6,755		4,167		4,843	7,600		5,546	3,1	93	4,542	2	9,432		5,546		16,729		8,362		11,424		16,402		16,728
	Net Cash - Ending Balance		4,101		4,843		7,600	5,546		3,193	4,5	42	9,432	2	16,728		16,729		8,362		11,424		16,402		23,886		23,886

*our estimate as actuals not yet reported Ending cash balance includes restricted cash

